

ACCENTURE PLC
RETURN METRICS TREND
(in millions of U.S. dollars)
(Unaudited)

	Twelve Months Ended							
	8/31/11	11/30/11	2/29/12	5/31/12	8/31/12	11/30/12	2/28/13	5/31/13
Return on Invested Capital	66%	70%	61%	65%	62%	62%	62%	67%
Return on Equity	67%	70%	62%	65%	63%	62%	62%	67%
Return on Assets	18%	19%	19%	19%	17%	18%	21%	22%

ACCENTURE PLC
RECONCILIATION OF RETURN ON INVESTED CAPITAL (ROIC)
For the Twelve Months Ended May 31, 2013
(in millions of U.S. dollars)
(Unaudited)

Purpose

ROIC represents Return on Invested Capital and is equal to the tax adjusted operating income divided by total average capital, as outlined below. Accenture believes reporting ROIC provides investors with greater visibility of how effectively Accenture uses the capital invested in its operations. ROIC is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	Twelve Months Ended 5/31/13	^{1/}	Comments
Net Income Attributable to Accenture plc	\$3,189		
Noncontrolling interests	274		
Provision related to income taxes	857		
Non-operating (income) expense	(25)		This represents the sum of the following line items on the Consolidated Income Statements: Interest income, Interest expense, and Other income/expense, net.
Operating Income	\$4,296		
Annual Effective Tax Rate	19.1%		The tax rate represents a weighted average of the FY12 full year tax rate of 27.6% and FY13 YTD tax rate of 16.2%.
Tax Adjusted Operating Income	\$3,476		
Divided by Average Capital:			
Capital at May 31, 2013			
Noncontrolling interests	485		
Total Accenture plc shareholders' equity	5,325		
Short-term bank borrowings, Long-term debt	0		
	\$5,810		
Capital at May 31, 2012			
Noncontrolling interests	482		
Total Accenture plc shareholders' equity	4,106		
Short-term bank borrowings, Long-term debt	5		
	\$4,594		
Average Capital	\$5,202		
Return on Invested Capital	67%		

1/ May not total due to rounding

ACCENTURE PLC
RECONCILIATION OF RETURN ON EQUITY (ROE)
For the Twelve Months Ended May 31, 2013
(in millions of U.S. dollars)
(Unaudited)

Purpose

ROE represents Return on Equity and is equal to the tax adjusted income before income taxes divided by average equity plus noncontrolling interests, as outlined below. Accenture believes reporting Return on Equity provides investors with a measure of the level of earnings generated in relation to total shareholders' equity plus noncontrolling interests. ROE is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	Twelve Months Ended		5/31/13	
Net Income Attributable to Accenture plc	\$3,189			
Noncontrolling interests	274			
Provision related to income taxes	857			
	\$4,321			
Income Before Income Taxes	\$4,321			
Annual Effective Tax Rate	19.1%	The tax rate represents a weighted average of the FY12 full year tax rate of 27.6% and FY13 YTD tax rate of 16.2%.		
	\$3,496			
Tax Adjusted Income Before Income Taxes	\$3,496			
<i>Divided by Average Equity and Noncontrolling Interests:</i>				
Noncontrolling interests at May 31, 2013	485			
Total Accenture plc shareholders' equity at May 31, 2013	5,325			
	\$5,810			
Noncontrolling interests at May 31, 2012	482			
Total Accenture plc shareholders' equity at May 31, 2012	4,106			
	\$4,588			
Average Equity and Noncontrolling Interests	\$5,199			
Return on Equity	67%			

1/ May not total due to rounding

ACCENTURE PLC
RECONCILIATION OF RETURN ON ASSETS (ROA)
For the Twelve Months Ended May 31, 2013
(in millions of U.S. dollars)
(Unaudited)

Purpose

ROA represents Return on Assets and is equal to the tax adjusted income before income taxes divided by average assets, as outlined below. Accenture believes reporting Return on Assets provides investors with a measure of the level of earnings generated in relation to total assets. ROA is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	Twelve Months Ended 5/31/13 ^{1/}	
Net Income Attributable to Accenture plc	\$3,189	
Noncontrolling interests	274	
Provision related to income taxes	857	
Income Before Income Taxes	\$4,321	
Annual Effective Tax Rate	19.1%	The tax rate represents a weighted average of the FY12 full year tax rate of 27.6% and FY13 YTD tax rate of 16.2%.
Tax Adjusted Income Before Income Taxes	\$3,496	
Divided by Average Assets:		
Total Assets at May 31, 2013	16,524	
Total Assets at May 31, 2012	15,536	
Average Assets	\$16,030	
Return on Assets	22%	

^{1/} May not total due to rounding

**ACCENTURE PLC
HEADCOUNT**

Headcount represents the total number of Accenture employees at the quarter ended dates below.

	As of:							
	<u>8/31/11</u>	<u>11/30/11</u>	<u>2/29/12</u>	<u>5/31/12</u>	<u>8/31/12</u>	<u>11/30/12</u>	<u>2/28/13</u>	<u>5/31/13</u>
Billable	220,837	229,102	230,615	233,455	240,957	243,097	245,067	249,711
Enterprise	15,038	15,353	15,561	15,764	15,981	15,879	16,067	15,943
Total Accenture Employees	<u>235,875</u>	<u>244,455</u>	<u>246,176</u>	<u>249,219</u>	<u>256,938</u>	<u>258,976</u>	<u>261,134</u>	<u>265,654</u>
<i>Memo:</i>								
<i>Accenture's Global Delivery Network</i>	140,609	145,615	151,146	154,279	162,292	166,594	169,936	174,360

ACCENTURE PLC
SHARES OUTSTANDING AND MARKET CAPITALIZATION
As of May 31, 2013
(shares in millions and market capitalization in millions of U.S. dollars)

	As of May 31, 2013	Comments
Accenture plc Class A shares	768.6	From Accenture plc statement of shareholders' equity.
Accenture plc Class A treasury shares	(122.6)	From Accenture plc statement of shareholders' equity.
Accenture SCA Class I shares	40.7	From Accenture SCA statement of shareholders' equity.
Accenture Canada Holdings, Inc. shares	1.5	
Total Shares Outstanding at 5/31/2013	688.2	Of these shares, approximately 8% are Founder shares issued in connection with Accenture's incorporation that are still held by active and former senior executives of Accenture. Accenture refers to the remaining 92% as our public float.
Share price - as of May 31, 2013 close	\$82.11	
Market Capitalization at 5/31/2013	\$56,506.3	

Accenture
Net Revenue Summary
\$\$ millions

Operating Group	FY2012										FY2013					
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total
Comm., Media & Tech	\$1,535	22%	\$1,481	22%	\$1,505	21%	\$1,385	20%	\$5,907	21%	\$1,459	20%	\$1,411	20%	\$1,426	20%
Financial Services	1,484	21%	1,377	20%	1,502	21%	1,480	22%	5,843	21%	1,563	22%	1,509	21%	1,574	22%
Health & Public Service	1,054	15%	1,056	16%	1,088	15%	1,057	15%	4,256	15%	1,175	16%	1,193	17%	1,191	16%
Products	1,670	23%	1,585	23%	1,702	24%	1,607	24%	6,563	24%	1,699	24%	1,681	24%	1,725	24%
Resources	1,327	19%	1,293	19%	1,352	19%	1,303	19%	5,275	19%	1,321	18%	1,252	18%	1,279	18%
Other	5	n/m	6	n/m	5	n/m	4	n/m	19	n/m	4	n/m	12	n/m	3	n/m
Total ⁽¹⁾	\$7,074	100%	\$6,797	100%	\$7,155	100%	\$6,836	100%	\$27,862	100%	\$7,220	100%	\$7,058	100%	\$7,198	100%

Geographic Region	FY2012										FY2013					
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total
Americas	\$3,075	43%	\$3,028	45%	\$3,227	45%	\$3,193	47%	\$12,523	45%	\$3,333	46%	\$3,280	46%	\$3,444	48%
EMEA	3,009	43%	2,798	41%	2,907	41%	2,583	38%	11,296	41%	2,825	39%	2,800	40%	2,778	39%
Asia Pacific	991	14%	971	14%	1,021	14%	1,060	15%	4,043	14%	1,062	15%	978	14%	975	13%
Total ⁽¹⁾	\$7,074	100%	\$6,797	100%	\$7,155	100%	\$6,836	100%	\$27,862	100%	\$7,220	100%	\$7,058	100%	\$7,198	100%

Type of Work	FY2012										FY2013					
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total
Consulting	\$4,083	58%	\$3,775	56%	\$3,965	55%	\$3,738	55%	\$15,562	56%	\$3,961	55%	\$3,753	53%	\$3,867	54%
Outsourcing	2,991	42%	3,022	44%	3,189	45%	3,098	45%	12,300	44%	3,259	45%	3,305	47%	3,331	46%
Total ⁽¹⁾	\$7,074	100%	\$6,797	100%	\$7,155	100%	\$6,836	100%	\$27,862	100%	\$7,220	100%	\$7,058	100%	\$7,198	100%

Note:
(1) May not total due to rounding.

Accenture
 New Bookings Summary
 \$s billions

Type of Work	FY2012										FY2013					
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total
Consulting	\$4.24	54%	\$4.05	51%	\$4.05	56%	\$4.27	46%	\$16.61	52%	\$4.17	56%	\$4.40	48%	\$3.85	46%
Outsourcing	3.55	46%	3.89	49%	3.24	44%	4.94	54%	15.62	48%	3.30	44%	4.72	52%	4.44	54%
Total	\$7.79	100%	\$7.94	100%	\$7.29	100%	\$9.21	100%	\$32.23	100%	\$7.47	100%	\$9.12	100%	\$8.29	100%