

**ACCENTURE PLC**  
**RETURN METRICS TREND**  
(in millions of U.S. dollars)  
(Unaudited)

	<u>11/30/11</u>	<u>2/29/12</u>	<u>5/31/12</u>	<u>8/31/12</u>	<u>11/30/12</u>	<u>2/28/13</u>	<u>5/31/13</u>	<u>8/31/13</u>
<b>Return on Invested Capital</b>	<b>70%</b>	<b>61%</b>	<b>65%</b>	<b>62%</b>	<b>62%</b>	<b>62%</b>	<b>67%</b>	<b>71%</b>
<b>Return on Equity</b>	<b>70%</b>	<b>62%</b>	<b>65%</b>	<b>63%</b>	<b>62%</b>	<b>62%</b>	<b>67%</b>	<b>71%</b>
<b>Return on Assets</b>	<b>19%</b>	<b>19%</b>	<b>19%</b>	<b>17%</b>	<b>18%</b>	<b>21%</b>	<b>22%</b>	<b>21%</b>

**ACCENTURE PLC**  
**RECONCILIATION OF RETURN ON INVESTED CAPITAL (ROIC)**  
**For the Twelve Months Ended August 31, 2013**  
**(in millions of U.S. dollars)**  
**(Unaudited)**

**Purpose**

ROIC represents Return on Invested Capital and is equal to the tax adjusted operating income divided by total average capital, as outlined below. Accenture believes reporting ROIC provides investors with greater visibility of how effectively Accenture uses the capital invested in its operations. ROIC is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	Twelve Months Ended 8/31/13 <sup>1/</sup>	Comments
<b>Net Income Attributable to Accenture plc</b>	<b>\$3,282</b>	
Noncontrolling interests	273	
Provision related to income taxes	785	
Non-operating (income) expense	(1)	This represents the sum of the following line items on the Consolidated Income Statements: Interest income, Interest expense, and Other income/expense, net.
<b>Operating Income</b>	<b>\$4,339</b>	
Annual Effective Tax Rate	18.1%	
<b>Tax Adjusted Operating Income</b>	<b>\$3,554</b>	
<b>Divided by Average Capital:</b>		
<b>Capital at August 31, 2013</b>		
Noncontrolling interests	468	
Total Accenture plc shareholders' equity	4,960	
Short-term bank borrowings, Long-term debt	26	
	<b>\$5,453</b>	
<b>Capital at August 31, 2012</b>		
Noncontrolling interests	479	
Total Accenture plc shareholders' equity	4,146	
Short-term bank borrowings, Long-term debt	0	
	<b>\$4,624</b>	
<b>Average Capital</b>	<b>\$5,039</b>	
<b>Return on Invested Capital</b>	<b>71%</b>	

<sup>1/</sup> May not total due to rounding

**ACCENTURE PLC**  
**RECONCILIATION OF RETURN ON EQUITY (ROE)**  
**For the Twelve Months Ended August 31, 2013**  
(in millions of U.S. dollars)  
(Unaudited)

**Purpose**

ROE represents Return on Equity and is equal to the tax adjusted income before income taxes divided by average equity plus noncontrolling interests, as outlined below. Accenture believes reporting Return on Equity provides investors with a measure of the level of earnings generated in relation to total shareholders' equity plus noncontrolling interests. ROE is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	<b>Twelve Months Ended</b>
	<b>8/31/13</b> <sup>1/</sup>
<b>Net Income Attributable to Accenture plc</b>	<b>\$3,282</b>
Noncontrolling interests	273
Provision related to income taxes	785
	<b>\$4,339</b>
<b>Income Before Income Taxes</b>	<b>\$4,339</b>
Annual Effective Tax Rate	18.1%
	<b>\$3,555</b>
<b>Tax Adjusted Income Before Income Taxes</b>	<b>\$3,555</b>
 <i>Divided by Average Equity and Noncontrolling Interests:</i>	
Noncontrolling interests at August 31, 2013	468
Total Accenture plc shareholders' equity at August 31, 2013	4,960
	<b>\$5,428</b>
Noncontrolling interests at August 31, 2012	479
Total Accenture plc shareholders' equity at August 31, 2012	4,146
	<b>\$4,624</b>
<b>Average Equity and Noncontrolling Interests</b>	<b>\$5,026</b>
<b>Return on Equity</b>	<b>71%</b>

<sup>1/</sup> May not total due to rounding

**ACCENTURE PLC**  
**RECONCILIATION OF RETURN ON ASSETS (ROA)**  
**For the Twelve Months Ended August 31, 2013**  
(in millions of U.S. dollars)  
(Unaudited)

**Purpose**

ROA represents Return on Assets and is equal to the tax adjusted income before income taxes divided by average assets, as outlined below. Accenture believes reporting Return on Assets provides investors with a measure of the level of earnings generated in relation to total assets. ROA is not a measure of financial performance under generally accepted accounting principles and should not be considered in isolation or as an alternative to net income as an indicator of company performance, or as an alternative to cash flows from operating activities as a measure of liquidity.

	<b>Twelve Months Ended</b> <b>8/31/13</b> <sup>1/</sup>
<b>Net Income Attributable to Accenture plc</b>	<b>\$3,282</b>
Noncontrolling interests	273
Provision related to income taxes	785
<b>Income Before Income Taxes</b>	<b>\$4,339</b>
Annual Effective Tax Rate	18.1%
<b>Tax Adjusted Income Before Income Taxes</b>	<b>\$3,555</b>
<b>Divided by Average Assets:</b>	
Total Assets at August 31, 2013	16,867
Total Assets at August 31, 2012	16,665
<b>Average Assets</b>	<b>\$16,766</b>
<b>Return on Assets</b>	<b>21%</b>

<sup>1/</sup> May not total due to rounding

**ACCENTURE PLC  
HEADCOUNT**

Headcount represents the total number of Accenture employees at the quarter ended dates below.

	As of:							
	<u>11/30/11</u>	<u>2/29/12</u>	<u>5/31/12</u>	<u>8/31/12</u>	<u>11/30/12</u>	<u>2/28/13</u>	<u>5/31/13</u>	<u>8/31/13</u>
Billable	229,102	230,615	233,455	240,957	243,097	245,067	249,711	258,700
Enterprise	15,353	15,561	15,764	15,981	15,879	16,067	15,943	16,184
<b>Total Accenture Employees</b>	<b><u>244,455</u></b>	<b><u>246,176</u></b>	<b><u>249,219</u></b>	<b><u>256,938</u></b>	<b><u>258,976</u></b>	<b><u>261,134</u></b>	<b><u>265,654</u></b>	<b><u>274,884</u></b>
<i>Memo:</i>								
<i>Accenture's Global Delivery Network</i>	145,615	151,146	154,279	162,292	166,594	169,936	174,360	182,189

**ACCENTURE PLC**  
**SHARES OUTSTANDING AND MARKET CAPITALIZATION**  
**As of August 31, 2013**  
(shares in millions and market capitalization in millions of U.S. dollars)

	<b>As of August 31, 2013</b>	<b>Comments</b>
Accenture plc Class A shares	771.3	From Accenture plc statement of shareholders' equity.
Accenture plc Class A treasury shares	(135.3)	From Accenture plc statement of shareholders' equity.
Accenture SCA Class I shares	40.3	From Accenture SCA statement of shareholders' equity.
Accenture Canada Holdings, Inc. shares	1.6	
<b>Total Shares Outstanding at 8/31/2013</b>	<b>677.9</b>	Of these shares, approximately 8% are Founder shares issued in connection with Accenture's incorporation that are still held by active and former senior executives of Accenture. Accenture refers to the remaining 92% as our public float.
Share price - as of August 31, 2013 close	\$72.25	
<b>Market Capitalization at 8/31/2013</b>	<b>\$48,978.3</b>	

Accenture  
Net Revenue Summary  
\$ millions

Operating Group	FY2012										FY2013									
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total
Comm. Media & Tech	\$1,535	22%	\$1,481	22%	\$1,505	21%	\$1,385	20%	\$5,907	21%	\$1,459	20%	\$1,411	20%	\$1,426	20%	\$1,390	20%	\$5,686	20%
Financial Services	1,484	21%	1,377	20%	1,502	21%	1,480	22%	5,843	21%	1,563	22%	1,509	21%	1,574	22%	1,519	21%	6,166	21%
Health & Public Service	1,054	15%	1,056	16%	1,088	15%	1,057	15%	4,256	15%	1,175	16%	1,193	17%	1,191	16%	1,181	17%	4,739	17%
Products	1,670	23%	1,585	23%	1,702	24%	1,607	24%	6,563	24%	1,699	24%	1,681	24%	1,725	24%	1,703	24%	6,807	24%
Resources	1,327	19%	1,293	19%	1,352	19%	1,303	19%	5,275	19%	1,321	18%	1,252	18%	1,279	18%	1,291	18%	5,143	18%
Other	5	n/m	6	n/m	5	n/m	4	n/m	19	n/m	4	n/m	12	n/m	3	n/m	3	n/m	22	n/m
<b>Total <sup>(1)</sup></b>	<b>\$7,074</b>	<b>100%</b>	<b>\$6,797</b>	<b>100%</b>	<b>\$7,155</b>	<b>100%</b>	<b>\$6,836</b>	<b>100%</b>	<b>\$27,862</b>	<b>100%</b>	<b>\$7,220</b>	<b>100%</b>	<b>\$7,058</b>	<b>100%</b>	<b>\$7,198</b>	<b>100%</b>	<b>\$7,087</b>	<b>100%</b>	<b>\$28,563</b>	<b>100%</b>

  

Geographic Region	FY2012										FY2013									
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total
Americas	\$3,075	43%	\$3,028	45%	\$3,227	45%	\$3,193	47%	\$12,523	45%	\$3,333	46%	\$3,280	46%	\$3,444	48%	\$3,461	49%	\$13,519	47%
EMEA	3,009	43%	2,798	41%	2,907	41%	2,583	38%	11,296	41%	2,825	39%	2,800	40%	2,778	39%	2,644	37%	11,047	39%
Asia Pacific	991	14%	971	14%	1,021	14%	1,060	15%	4,043	14%	1,062	15%	978	14%	975	13%	982	14%	3,997	14%
<b>Total <sup>(1)</sup></b>	<b>\$7,074</b>	<b>100%</b>	<b>\$6,797</b>	<b>100%</b>	<b>\$7,155</b>	<b>100%</b>	<b>\$6,836</b>	<b>100%</b>	<b>\$27,862</b>	<b>100%</b>	<b>\$7,220</b>	<b>100%</b>	<b>\$7,058</b>	<b>100%</b>	<b>\$7,198</b>	<b>100%</b>	<b>\$7,087</b>	<b>100%</b>	<b>\$28,563</b>	<b>100%</b>

  

Type of Work	FY2012										FY2013									
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total
Consulting	\$4,083	58%	\$3,775	56%	\$3,965	55%	\$3,738	55%	\$15,562	56%	\$3,961	55%	\$3,753	53%	\$3,867	54%	\$3,803	54%	\$15,383	54%
Outsourcing	2,991	42%	3,022	44%	3,189	45%	3,098	45%	12,300	44%	3,259	45%	3,305	47%	3,331	46%	3,284	46%	13,179	46%
<b>Total <sup>(1)</sup></b>	<b>\$7,074</b>	<b>100%</b>	<b>\$6,797</b>	<b>100%</b>	<b>\$7,155</b>	<b>100%</b>	<b>\$6,836</b>	<b>100%</b>	<b>\$27,862</b>	<b>100%</b>	<b>\$7,220</b>	<b>100%</b>	<b>\$7,058</b>	<b>100%</b>	<b>\$7,198</b>	<b>100%</b>	<b>\$7,087</b>	<b>100%</b>	<b>\$28,563</b>	<b>100%</b>

Note:  
(1) May not total due to rounding.

Accenture  
 New Bookings Summary  
 \$\$ billions

Type of Work	FY2012										FY2013									
	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	Full Year	% of Total
Consulting	\$4.24	54%	\$4.05	51%	\$4.05	56%	\$4.27	46%	\$16.61	52%	\$4.17	56%	\$4.40	48%	\$3.85	46%	\$3.84	46%	\$16.25	49%
Outsourcing	3.55	46%	3.89	49%	3.24	44%	4.94	54%	15.62	48%	3.30	44%	4.72	52%	4.44	54%	4.56	54%	17.03	51%
<b>Total</b>	<b>\$7.79</b>	<b>100%</b>	<b>\$7.94</b>	<b>100%</b>	<b>\$7.29</b>	<b>100%</b>	<b>\$9.21</b>	<b>100%</b>	<b>\$32.23</b>	<b>100%</b>	<b>\$7.47</b>	<b>100%</b>	<b>\$9.12</b>	<b>100%</b>	<b>\$8.29</b>	<b>100%</b>	<b>\$8.40</b>	<b>100%</b>	<b>\$33.28</b>	<b>100%</b>